# **Embedded Finance** The \$7.2 Trillion market opportunity (and how to realise it)

Simon Torrance CEO, Embedded Finance & Super App Strategies

www.embedded-finance.io

**Embedded** Finance Super App Strategies

# Introduction



### **Board and Leadership Advisor**

- New Growth Strategy
- Platform & Ecosystem Strategy
- Venture Building

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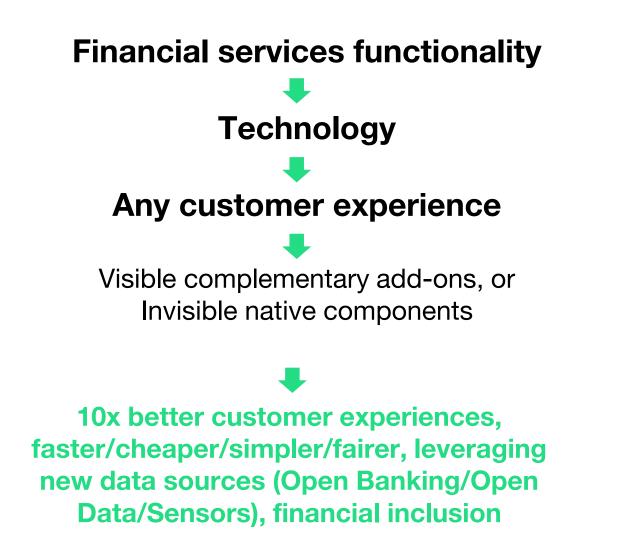
> WORLD ECONOMIC FORUM

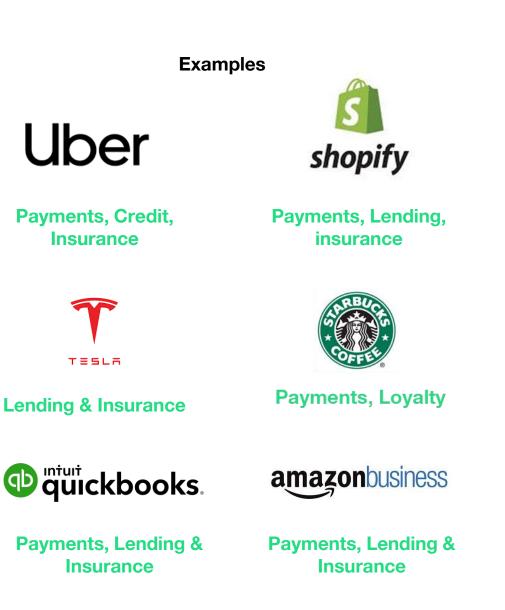
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# What is Embedded Finance?





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# Very tangible commercial benefits...

B2B Software	Retailers &		Digital Service Providers
Businesses	Manufacturers		& Platforms
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### + Payments + Loans + Insurance 5x SaaS TAM/ARPU

+ Credit + Insurance +20% to order value +50% conversion

# + Insurance 100m new customers

# Alipay: what can we learn?



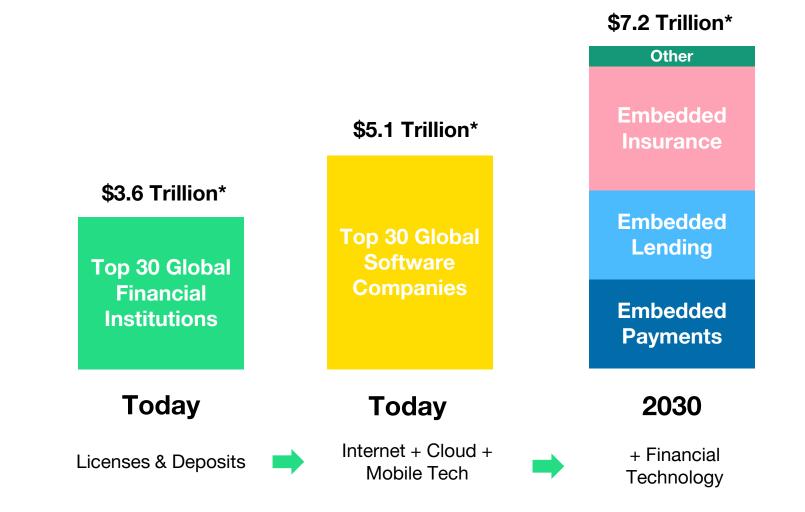
90 insurance partners and 2000 products

#### **New Distribution Traditional Distribution** NEW **New Customers** (More personalised, affordable and compelling solutions integrated into daily life) **Existing Customer base** (Product-centric) **Digital Wallets** Agents, Any Company Fintechs/BigTechs Direct Partners NEW **Brokers Developer Platforms & Neo Aggregators APIs APIs Any Products Your Products Any Underwriters** Your Underwriting **Your Capabilities Any Capabilities Compliance & Capital** Compliance & Alt Capital

NEW

# FinTech = the world's new innovation platform

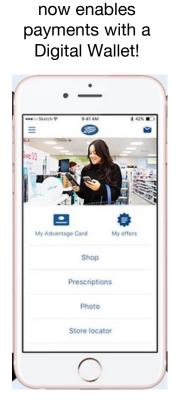
\*Market value



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Source: Simon Torrance analysis; Bain Capital Ventures; Morningstar data

# **Super Brands becoming Super Apps**



1. Brand's App

Can be used for shopping anywhere! 2. Connect your bank account(s) and cards

Select your bank

NatWest

BARCLAYS

Revolut

American Express (UK)

📣 Santander

Nationwide

fd First Direct

M monzo

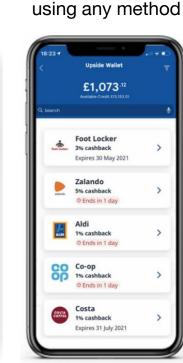
HSBC UK

Starling

Tesco (UK)

The Royal B

×



3. Spend as

normal, anywhere,

Open Banking is safe and secure, reduces friction and enables new experiences

Mess New LOOK Failfords > zalando SPORTS COSOS Sainsbury's COMORTISONS COSOS Sainsbury's amazon ODEON Currys PC World Poundland' DECATHLON

Ø

4. Get instant

rewards -in cash-

courtesy of Brand

1:23

Friday, September 21

For spending £42 at JustEat, you've received £2.10

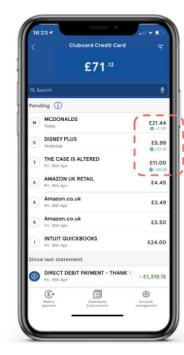
Boots

cashback. Whoop!

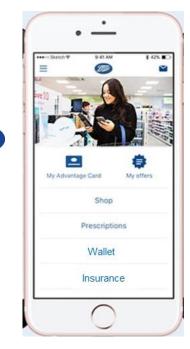
¥ You got your first upside!

0

#### 5. See savings build up in your wallet (spend anywhere)



6. Access other financial and digital services, tailored to your needs



#### Benefits for brand

2000+ back-dated transactions per cust Ongoing real-time insights:

Total spending behaviour

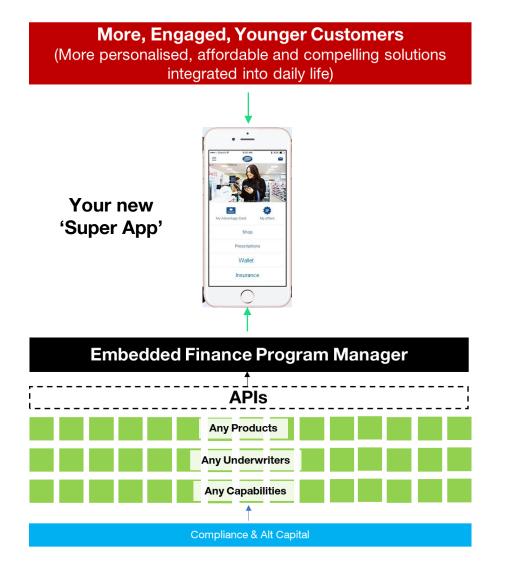
Boots

- Avg order sizes, by age, locality
- Brand performance vs competitors Reduce Visa/MC costs

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Source: Simon Torrance, Upside Savings

## **Embedded Finance: hook and glue for Super Apps**

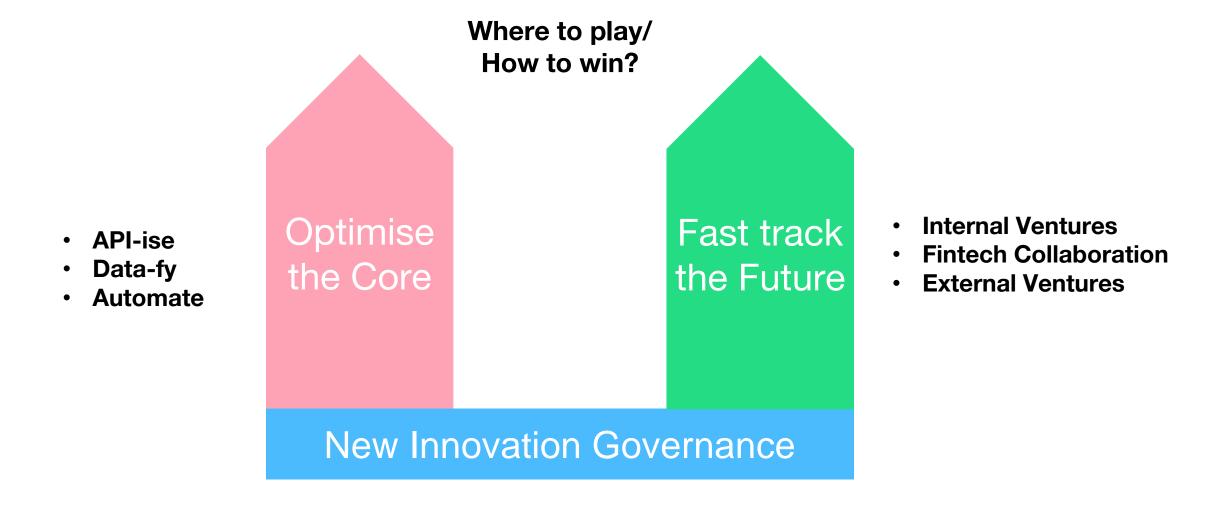


### **Benefits**

- 1. Real-time insights: real consumer spend
- **2.** More 'VVIP' customers: 80% profits from 20% customers
- 3. Less churn: intervene early
- 4. Better loyalty CX: automatic rewards
- 5. New customers: very targeted offers
- 6. Low cost/fast: no/low IT implementation

# Higher CLTV + Lower CAC = Better Business model

## **Ambidextrous Org structure = foundational success factor**



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